# Dr. David R. Try PhD

#### **Profile**

Drawing on a unique combination of world-class academic credentials coupled with extensive public sector management, strategic planning and policy experience, I focus on the development of the next generation of leaders as a management consultant / coach in northern BC, Canada.

#### Education

**Ph.D.** (2005) Management, Warwick Business School, Warwick Univ. UK. Thesis: *Using Public Value Theory to Assist in Understanding How and Why Public Sector Executives Integrate Results-based Management* 

**Masters in Research** (2008) *with Merit*, School of Management, Bradford Univ. UK. Thesis: *The Use (and abuse) of Electronic Surveys* 

Masters of Business Administration – MBA (1999) University of Ottawa

Bachelor of Arts, Economics (1992) Carleton University, Ottawa

Post Graduate Diploma in Research Methods with Merit, (2003), and Post Graduate Certificate in Research Methodologies with Distinction (2002), School of Management, Bradford Univ. UK

Graduate Certificate in Executive Coaching (2009) Royal Roads Univ.

Of note, all academic qualifications were acquired while maintaining demanding full-time employment. A true life-long learner, I continue to seek out opportunities to expand my knowledge, skills and abilities.

# Post-Secondary Career (2005 - 2016) Northwest Community College, Terrace BC Dean

- Provide leadership across five program areas, with a focus on studentcentered learning, recruitment & retention, and community engagement
- Authored NWCC Strategic Update 2016, supporting strategic realignment
- Leadership development, including partnerships with other PSEs
- Experienced in all aspects of college management, including: academic planning, budgets, HR, Chaired various academic committees, etc.

#### Instructor, Coordinator, Chair

- Drawing on extensive professional experience and full academic qualifications, I am a highly-rated instructor, capable of covering a wide variety of management, economics, communications, strategy and aw university-level courses
- Constant Innovator early adopter of online/distance delivery, hybrid courses, paperless, free Textbook initiative, & field schools
- Program Coordinator: Business, Computer Technology, Public Administration, First Nations Administration; and Chair Health
- Developed and lead business student field trips to China (2010 & 2011)
- Highly subscribed workshops, e.g. Marketing in Changing Times

## Instructor Univ. Victoria (2014 - current)

• Teach in award winning Aboriginal Canadian Entrepreneurship (ACE)

## Lecturer, School of Management, University of Ottawa (2000-01)

• Taught Managerial Economics, Undergraduate level

### **Workshop Facilitation (Ongoing)**

- Effective Board Governance Workshops Spring 2019
- Numerous professional development and strategic planning workshops across northern BC (School District 82, Leadership BC, Port Authority)
- Developed and lead workshops on business planning, performance management and planning for government and First Nation clients across Canada

# **Management Consulting Practice**

Drawing on 15+ years of practice, I continue to contributed to organizational development across NW BC, supporting a wide variety of clients, including:

- First Nation Bands (Policy, Health Planning)
- Labour Relations (Management Lead Collective Agreement negotiations)
- Various Non-Profits (Strategic Plans, Executive Performance Assessment)
- Leadership BC (Leadership workshops)
- Aboriginal Organizations/Bands (Strategic Plans, Board training)
- Northern Health Authority (Team Building, Executive Coaching)
- Chamber of Commerce [various] (Strategic Planning)
- Health Authority (planning, public consultation)
- Airline (Strategic Planning, Government Relations)
- Northwest Treaty Tribunal (Governance Research)

#### **Federal Government Career (1973-2005)**

From mailroom clerk to Director of Policy, my public sector career gives me a deep and holistic understanding of public sector governance, management, operations and values; providing a deep foundation for effective leadership.

(2003 - 2005) Health Canada, First Nations & Inuit Health Branch

# Director, Planning and Policy (Sask. Regional Office)

- Co-lead a comprehensive business reorganization
- Developed a regional strategic and business plan
- Policy responsibilities including development of a Regional Dental Strategy & development of health integration research plan.
- Manage Data Analysis Unit staff

(2001-2003) Health Canada, First Nations & Inuit Health Branch

#### Manager, Business Planning and Performance Management (Ottawa)

- Developed and implemented a comprehensive planning, performance management and reporting regime in an environment characterised by multiple stakeholders and cultures and active political agendas – Health & First Nations
- Staffed and managed a team of 5 professional staff
- Completed a national review of program funding models, including developing new program funding model (\$70M in 2003)
- Responsible for annual Branch reporting to Parliament (RPP & DPR)
- Lead development of Branch Performance Management framework

## (2000-01) Department of Justice Canada

## Senior Projects Manager, Strategic Initiatives Unit

- Project Leader of a multidisciplinary team for the development of 'Balanced Scorecard' to improve Performance Management capacity and strategic business decisions
- Senior Analyst, responsible for strategic analysis and briefing of <u>all management</u> <u>issues</u> for Deputy Minister as member of TBSAC, the overall government corporate management board
- Strategic Initiatives Fund Responsible for the development and operation of strategic funding program (\$10m)
- Member Task Force on HR Reform for the Federal Government

#### (1999-2000) Treasury Board (The Leadership Network)

## Senior Advisor, Co-ordination and Liaison

- Policy Analyst for corporate HR management and reform priorities Recruitment,
   Retention and Training, directly supporting the Clerk and Deputy Minister community
- Provided strategic analysis, briefing notes, speeches, etc on a broad spectrum of issues addressing corporate HR Reform
- Managed a national granting fund for Federal Regional Councils in support of horizontal initiatives (\$1.5M)
- Instituted a department-wide knowledge transfer program

#### (1999) Privy Council Office

# Executive Assistant, to the Assistant Secretary to Cabinet, Management Priorities and Senior Personnel Secretariat

- Executive Assistant to a Deputy Minister
- Managed day-to-day operations of the Branch, supervised four staff with an operational budget of \$2.1M
- Provided strategic advice, supervised research, wrote speeches

# (1998) Public Service Commission

## **Information Management Analyst**

- Developed Information Management Framework to support the Knowledge Management Initiative of the PSC
- Provided expert advice, presentations on information management, knowledge management and continuous learning themes
- Co-chaired the departmental Information Management Committee

## (1990-1997) National Archives of Canada

#### Senior Consultant, Informatics

- At a time when computers, networks & Internet were first integrated in offices, team leader for six staff providing front line client support for 800 staff across Canada
- Established departmental standards for software and hardware
- Developed and managed an IT training facility, all 800 staff were trained
- Authored and implemented a business process re-engineering of IT support, resulting in major improvements in client response time and issue resolution

(1982-1989) Secretary of State

## Policy Analyst, Post Secondary Education Sector

- Economist, Post-Secondary Education (PSE) various positions
- Managed the Established Programs Financing (EPF) Post-Secondary Education payments, an annual budget of \$2.2 billion
- Policy analyst for PSE and Canada Student Loan Program (CSLP)
- Statistical analysis of five national surveys (up to 50,000 respondents)
- Liaison and negotiation with Provincial governments and horizontal stakeholders (i.e. AUCC) on post-secondary issues
- Applied research e.g. Impact of rising student debt-load

**Certification** CMC - Certified Management Consultant

Certified Executive Coach (ACC), International Coach Federation (ICF)

**Boards** Current

Coast Mountain College Board of Governors - Vice Chair

Kitselas (First Nations) Development Corp - Chair

**Previous** 

Terrace & District Community Social Services – Board Chair (2015-19)

Terrace Airport Society – Director (2009-15)

Terrace Public Library – Chair, Finances (2006-14)

Terrace Hospice Society – Chair (2009-14)

College Board of Governors (2008-11)
Warden, St. Matthews Anglican Church (2009-10)

I have instructed Non-Profit governance & NPO management courses, including for academic credit, and led development of numerous Strategic Plans for NPO Boards.

# **Additional Qualifications**

Bilingual - English and French

Dual citizenship - Canadian & British (UK)

Pianist - performed at numerous official and state events, church

organist, weddings, etc.

Rotary Member

References Available upon request